# Homeless Patient Aligned Care Teams (HPACT)

Jillian Weber, PhD, RN, CNL Homeless PACT National Program Manager (HPACT) | Clinical Operations VHA Homeless Programs Office





# **Learning Objectives**

- 1. Overview of standard PACT
- 2. Review of homeless Veterans and health status
- 3. Review of the HPACT model
- 4. HPACT outcomes



# PATIENT ALIGNED CARE TEAM (PACT) MODEL





# Patient Aligned Care Team (PACT) Model

#### **PACT**

- Serves as a patient-centered medical home model with 3 major principles: patient-centered care, coordination of care, and access to care.
- Launched by VHA in 2009
- 7 core elements:
  - Patient-driven focus on the patient rather than the disease
  - Team-based care delivered by interdisciplinary team
  - Efficient deliver care the patient needs when they need it
  - Comprehensive delivering whole person-oriented care
  - Continuous long-term, longitudinal relationship between patient & team
  - Communication honest, respectful, reliable, culturally sensitive
  - Coordination across all elements of the healthcare system





# **HEALTH OF HOMELESS VETERANS**





## Homeless Veterans & Health Status

- Suffer from higher rates of chronic disease and comorbidities than nonveteran counterparts<sup>1</sup>
- Complex pattern of both chronic medical and mental health problems<sup>1-3</sup>
  - Common medical problems
    - Diabetes, HTN, cancer, COPD, heart disease
  - Common mental health problems
    - Depression, bipolar disorder, PTSD, schizophrenia, and substance use disorders



# Homeless Veterans and Health Status: Women

- More than half of homeless women Veterans were sexually assaulted (MST) during their military service.<sup>4,5</sup>
- Experience greater potential for posttraumatic stress disorder (PTSD) and other mental health issues such as substance use as a result of MST.<sup>6-9</sup>
- Worse overall health (physical and mental health issues) than nonveteran female counterparts.<sup>5</sup>



## Homeless Veterans & Health Status

# Barriers and challenges to care: 1-4, 8-16

- Healthcare can become compromising factor
  - Difficulties maintaining health while attempting to satisfy basic human needs
    - Food, shelter, and safety
- Patient related barriers
  - Transportation, lack of health insurance (community)
- Institutional related barriers
  - Service fragmentation, difficulties navigating complicated healthcare system
- Stigmatization
- Trust or lack of trust



# HOMELESS PATIENT ALIGNED CARE TEAM (HPACT) MODEL





## **HPACT Model**

HPACT is a multi-disciplinary, population-tailored medical home designed around the unique needs and distinct challenges homeless Veterans face both accessing and engaging in health care. <sup>17</sup>

- Special population PACT
- Piloted in 2011 by VHA Homeless Programs Office (HPO)
- 60 sites across VHA system
- Efficacy and approach of the model generated by VHA HSR&D funded research
- Serves as a platform for new projects and initiatives to address population care needs
  - Medical-Legal partnerships
  - Syringe Service Programs (SSPs)

# **HPACT Locations**







## **HPACT Mission & Vision**

**Mission:** to identify and engage Veterans experiencing homelessness in a multi-disciplinary, population-tailored medical home designed to address the unique needs and distinct challenges Veterans' face both accessing and engaging in healthcare.

**Vision:** All Veterans will have access to high-quality healthcare services that are integrated and coordinated to address the physical health, mental health, and social needs for those at risk of or experiencing homelessness.





# **HPACT Model: 5 Core Elements**

- Reducing barriers to care: Provide open-access, walk-in care in addition to community outreach
- 2. One-stop, wrap-around services: Care that is integrated and coordinated including mental health, homeless programs, and primary care staff that are co-located to create a continuum of care and integrated team. Many provide food/clothing assistance, hygiene items, showers, laundry, etc.
- 3. Engaging Veterans in intensive case management:
  Coordinated with other VA services and community partners to create continuous care that is seamless.
- 4. Providing high-quality, evidence-based, and culturally-sensitive care: Validated care through research evaluation and achieved through on-going homeless education for staff.
- **5. Performance-based and accountable:** Using real time data and predictive analytics to assist teams in targeting Veterans most inneed.



## **HPACT Location Models**

- Medical Center HPACT model
- CBOC HPACT model
- Community Resource and Referral Centers (CRRC) based HPACT model
- MMU HPACT model\*
- All HPACT model variations should strive for:
  - One-stop care (medical, mental health, case management)
  - Open access "walk-in" appointments
  - Integration with homeless services
  - Intensive/proactive case management for both medical and social needs
  - Provision of concrete resources



# HPACT Treatment Model<sup>17</sup>

# Disengaged / Disenfranchised from Care

Unstable sheltering, significant treatment barriers, health care as a low priority (Maslow's Hierarchy of Needs), high rate of emergency department and inpatient care, premature morbidity / morality.

#### **Treatment Engagement**

Housing First, facilitated access, care management of conditions leading to and perpetuating homelessness, address competing needs.

#### Stabilization

Chronic disease management, prevent recidivism, early identification of new needs.

# IDENTIFICATION AND REFERRAL

**Emergency Departments** 

Inpatient Wards

Community Outreach and Referrals

#### INTERVENTION

#### **HPACT**

Enhanced, Open Access

**Intensive Case Management** 

Population-tailored / Destigmatized Care

One-stop Care: Address Onsite Competing Needs

#### DISPOSITION

**Homeless Situation Stabilized:** Transfer to general PACT with specialty care.

Homeless Situation Not Stabilized: Remain in HPACT due to ongoing homelessness or risk of homelessness.

Homeless Situation Stabilized: Transfer to special population PACT (SMI PACT, Women's Health PACT, HIV PACT).

# Integration of Care

## Communication & Collaboration

- Team based care that optimizes expertise
  - Homeless (i.e., VJO, HUD-VASH, GPD, SSVF, etc.)
  - Primary care
  - Specialty care
  - Mental health
- Engagement with ED and inpatient services
  - Referral to HPACT
- Staff availability
  - walk-ins/open-access

# Integration of Care

#### Education

- Education of staff (i.e., HPACT, ED, MH)
  - Homeless Veteran needs
    - Food, shelter, safety, social support
    - Homeless populations training
  - Monthly HPACT Community of Practice calls
- Education of Veterans on HPACT model
  - Low-threshold access
    - Do not "no show"
  - Local facility resources (i.e., pamphlets, etc.)

# **HPACT Model Outcomes**

#### HPACT enrolled Veterans:

- Are associated with lower rates of emergency department use and hospitalization. <sup>17</sup>
- Show a significant decrease in ED usage among the highest ED utilizers compared with usual care.<sup>18</sup>
- Cost over \$9,000 less/year to care for compared to a homeless Veteran enrolled in a standard PACT.<sup>19</sup>
- Gain housing faster than those not enrolled in HPACT.<sup>20</sup>
- Receive more primary care visits and social services compared to standard primary care and are more likely to report positive experiences with access, communication, office staff, providers, and comprehensiveness.<sup>21</sup>
- Report a greater reduction in unfavorable experiences.<sup>22</sup>

# Summary

- Homeless PACTs represent a way of providing team-based comprehensive care tailored to the needs of a specific population.
- Processes, skills, and models are needed for the Homeless PACT to be effective.
- Teams are often evolving and built at the facility level based on the needs of that community.
- Implemented correctly, Veterans experiencing homelessness benefit, communities benefit, the hospital system benefits through reduction of low acuity emergency department visits and lengthy inpatient stays, while ultimately creating positive primary care experiences for homeless Veterans.

# **QUESTIONS?**





### References

- 1. Schanzer et al. (2007). Homelessness, health status, and health care use. Am J Public Health, 97(3):464-469.
- 2. Goldstein, et al. (2008). A taxonomy of medical comorbidity for veterans who are homeless. The Journal of Health Care for the Poor and Underserved, 19(3), 991-1005.
- 3. Goldstein, et al. (2010). Factor structure and risk factors for health status of homeless veterans. *Psychiatric Quarterly*, 81, 311-323.
- 4. Balshem, et al. (2011). A critical review of the literature regarding homelessness among veterans. https://www.hsrd.research.va.gov/publications/esp/homelessness-REPORT.pdf
- 5. Washington et al. (2010). Risk factors for homelessness among women veterans. *Journal of Health Care for the Poor and Underserved*, 21, 81-91.
- 6. Kim et al. (2019). Safer housing for homeless women Veterans. J Am Acad Psychiatry Law, 47, 299-306.
- 7. Gamache, et al. (2003). Overrepresentation of women veterans among homeless women. *American Journal of Public Health*, 93(7), 1132-1136.
- 8. Montgomery, A.E., & Byrne, T.H. (2014). Services utilization among recently homeless Veterans: A gender-based comparison. *Military Medicine*, 179 (3), 236-239).
- 9. Gawron, et al. (2017). Distance to veterans administration medical centers as a barrier to specialty care for homeless women veterans. Stud Health Technol Inform, 238, 112-115.
- 10. Argintaru et al. (2013). A cross-sectional observational study of unmet health needs among homeless and wilnerably housed adults in three Canadian cities. BMC Public Health, 13(1):577.2.
- 11. Baggett et al. (2010). The unmet health care needs of homeless adults: a national study. Am J Public Health, 100(7):1326-33.
- 12. Hibbs, et al. (1994) Mortality in a cohort of homeless adults in Philadelphia. NEngl J Med, 331(5):304–9.
- 13. Kushel et al. (2002). Emergency department use among the homeless and marginally housed: results from a community-based study. Am J Public Health 2002;92(5):778–84.8.
- 14. Hastings et al. (2011). Emergency department visits in Veterans Affairs medical facilities. Am JManag Care, 17(6 Spec No.):e215–23.
- 15. Mangelberg et al. (2000). Epidemiologic analysis of an urban, public emergency department's frequent users. Acad Emerg Med, 7:637-646.
- 16. Kushel, M. B., Vittinghoff, E., & Haas, J. S. (2001). Factors associated with the health care utilization of homeless persons. Journal of the American Medical Association, 285, 200–206.
- 17. O'Toole et al. (2016). Tailoring care to vulnerable populations by incorporating social determinants of health: The VeteransHealth Administration's "Homeless Patient Aligned Care Team" program. *Preventing Chronic Disease*, 13. DOI: 10.5888/pcd13.150567
- 18. Gundlapalli et al. (2017). Patient-aligned care team engagement to connect Veterans experiencing homelessness with appropriate health care. *Medical Care*, *55* (9), S104-S110.
- 19. O'Toole et al. (2018). Populations-tailored care for homeless Veterans and acute care use, cost, and satisfaction: A prospective quasi-experimental trial. *Preventing Chronic Disease*, 15. DOI: <a href="http://dx.doi.org/10.5888/pcd15.170311">http://dx.doi.org/10.5888/pcd15.170311</a>
- 20. Johnson et al. (2017). No wrong door: can clinical care facilitate veteran engagement in housing services? *Psychology Service, 14*(2). DOI: 10.1037/ser0000124
- 21. Jones et al. (2019). Providing positive primary care experiences for homeless Veterans through tailored medical homes: The Veterans Health Administration's Homeless Patient Aligned Care Teams. *Medical Care*, *57*(4). DOI: <u>10.1097/MLR.000000000001070</u>
- 22. Kertesz et al. (2021). Comparison of patient experience between primary care settings tailored for homeless clientele and mainstream care settings. *Medical Care*, *59*(6), 495-503.



